HITACHI



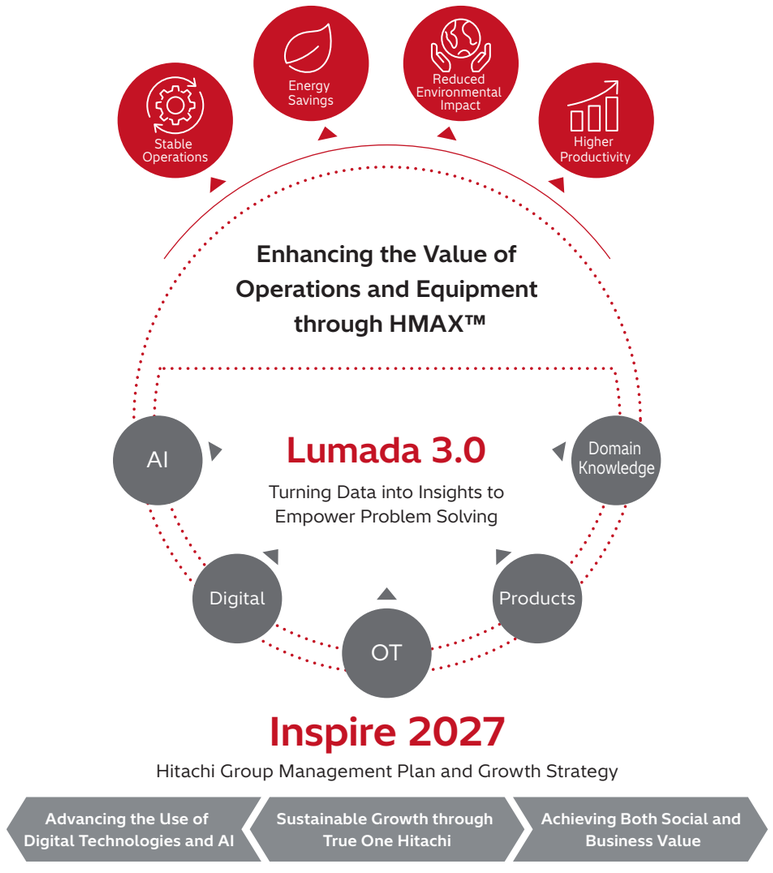
Hitachi Industrial Equipment Systems
Company Profile & General Catalog

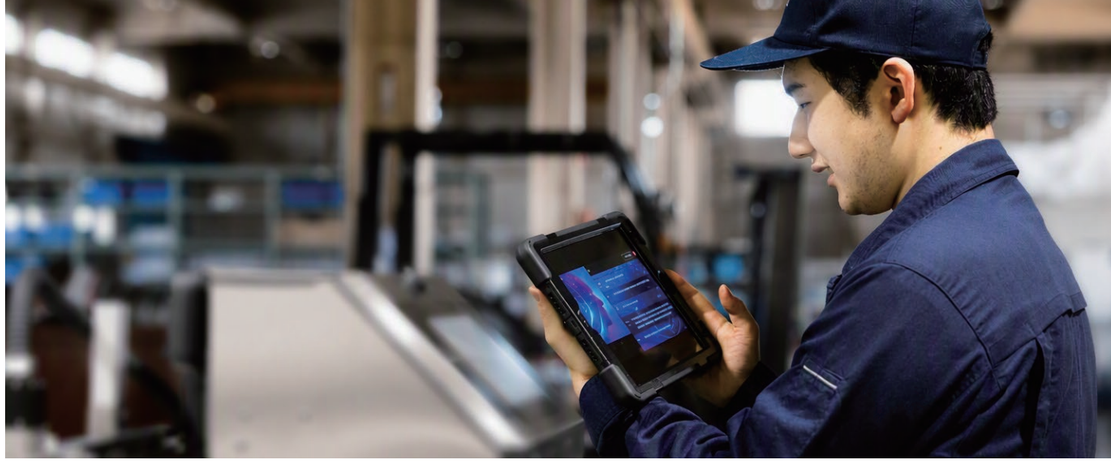
September, 2026 Edition

Shaping the Future of Industry Together with Our Customers

Hitachi Industrial Equipment Systems supports industry and society through a diverse portfolio of products and solutions.
By leveraging product data, field expertise, and AI, we help customers address challenges and achieve stable operations, energy savings, and greater productivity.
Under Inspire 2027, the Hitachi Group's management plan, we create new value together with our customers and help realize a Harmonized Society in which the environment, people's well-being, and economic growth are in balance.

Creating New Value toward a Harmonized Society





Creating Value that Makes a Difference through Hitachi's Collective Strengths

We connect data from products operating around the world with field expertise accumulated over many years through AI and digital technologies, transforming them into practical services for the field.
Through HMAX Industry, which embodies Lumada 3.0, we provide digital services that deliver value at customer sites, including stable equipment operation and more efficient operation and maintenance.

Lumada: Transforming Product Data into Value

By integrating digital technologies, OT, products, and domain knowledge developed in the field, we transform equipment data into valuable information that can be used to understand conditions, conduct analyses, and drive improvements.

HMAX Industry: Using AI to Help Customers Solve Challenges

A next-generation suite of solutions that harnesses vast amounts of data from both physical and digital assets to transform social infrastructure through AI.

Detecting Signs of Failure to Enable Stable Operations
Predictive Diagnostics

Operating data collected by the FitLive equipment monitoring service is analyzed to identify changes in equipment condition and early signs of failure. This helps reduce the risk of unexpected equipment shutdowns and supports planned, efficient maintenance and inspections.

Providing the Information You Need through Conversational Interaction
AI Agent

Equipment information and maintenance histories collected by FitLive are used together with manuals and field know-how. The required information and recommended actions are presented clearly, supporting faster decision-making and greater operational efficiency.

Hitachi Industrial Equipment Systems is a member of the CI Sector,*1 transforming industrial operations through Physical AI.

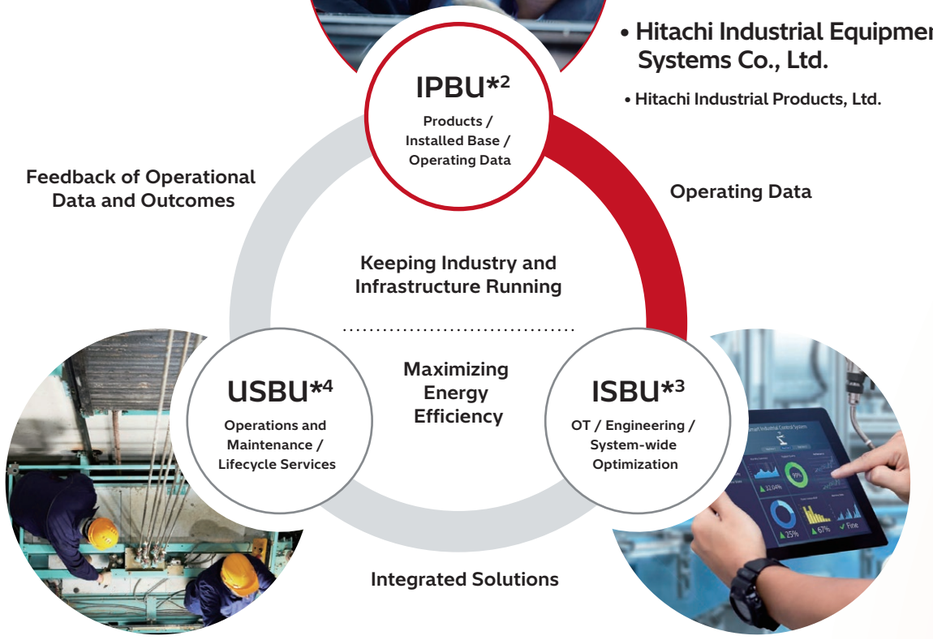
Under the CI Sector, which harnesses the collective strengths of One Hitachi, we integrate products, OT, and digital technologies to help solve challenges in industrial operations and social infrastructure by creating value through Physical AI.



Generating Products and Operating Data

We provide products that support industry and social infrastructure, together with operating data obtained from our extensive installed base.

- **Hitachi Industrial Equipment Systems Co., Ltd.**
- **Hitachi Industrial Products, Ltd.**



Sustaining Value through Operations and Maintenance

Through operations, maintenance, and lifecycle services, we support reliable equipment operation and energy savings. Data and outcomes obtained in the field are fed back into the next generation of products and services.

- **Hitachi Building Systems Co., Ltd.**
- **Hitachi Global Life Solutions, Inc.**
- **Hitachi Power Solutions Co., Ltd.**

Achieving Overall Optimization through OT and Engineering

By combining knowledge of equipment and processes with OT, digital technologies, and AI, we expand value from individual products to optimize of entire production lines and systems.

- **Hitachi High-Tech Corporation**
- **Industrial OT Solutions Business Group**

*1 : CI Sector:Connective Industries Sector
*2 : IPBU:Industrial Products Business Unit
*3 : ISBU:Industrial Solutions Business Unit
*4 : USBU:Urban Solutions & Services Business Unit

Reliable Solutions for Vital Infrastructure and Industrial Operations

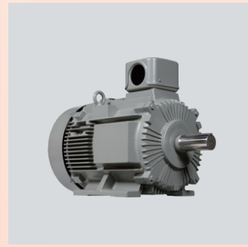
IPBU offers a broad range of highly efficient and reliable products essential to industry and social infrastructure. By leveraging its installed base across diverse industrial operations, it contributes to reliable equipment operation, higher productivity, and improved energy efficiency.
IPBU is also evolving its product portfolio by connecting equipment data generated by products to digital services, thereby enhancing value throughout the lifecycle of machinery and equipment.

Hitachi Industrial Equipment Systems Supports the Foundations of Industrial Operations

Building on Hitachi's founding motor business, Hitachi Industrial Equipment Systems offers a broad range of industrial products and services that support industry, including air compressors, power receiving and distribution systems, and drive systems.



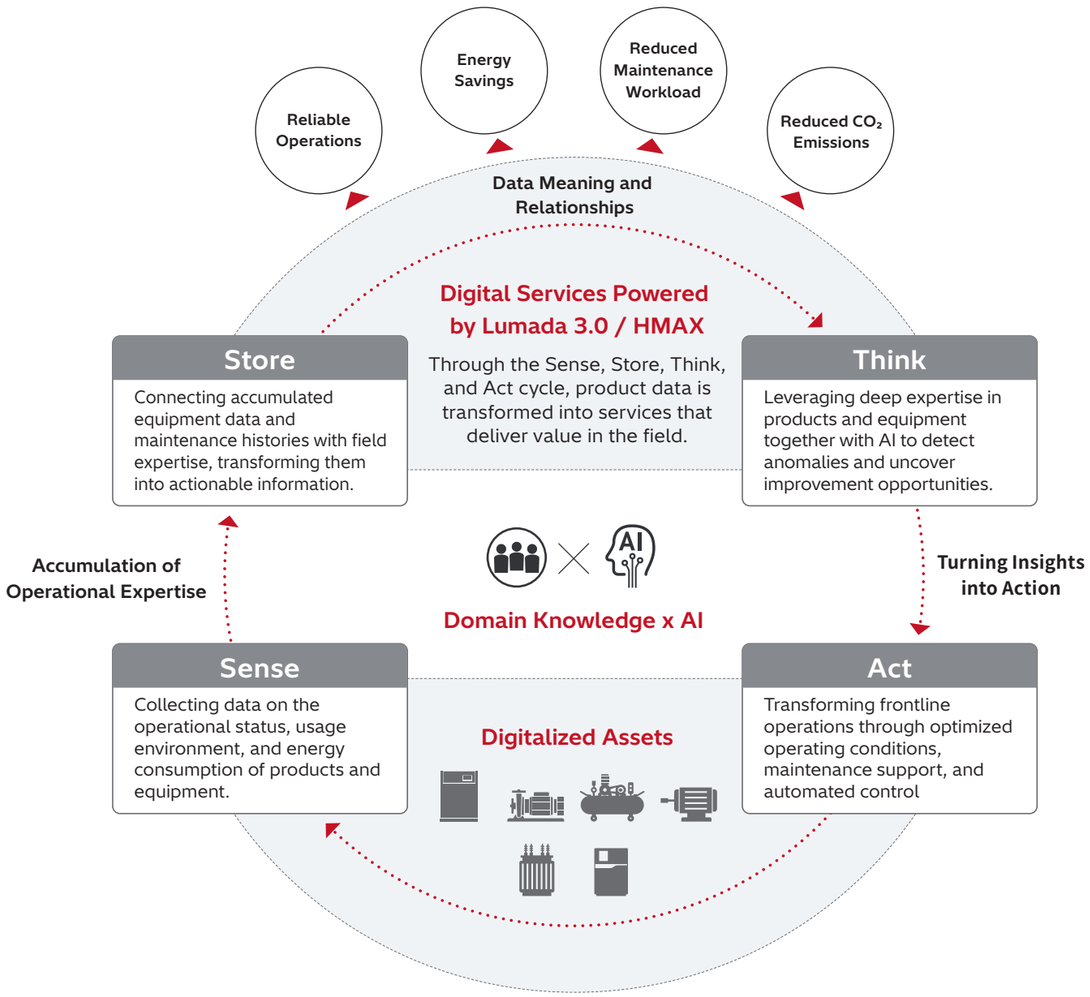




Creating Value through Data, Operational Expertise, and AI

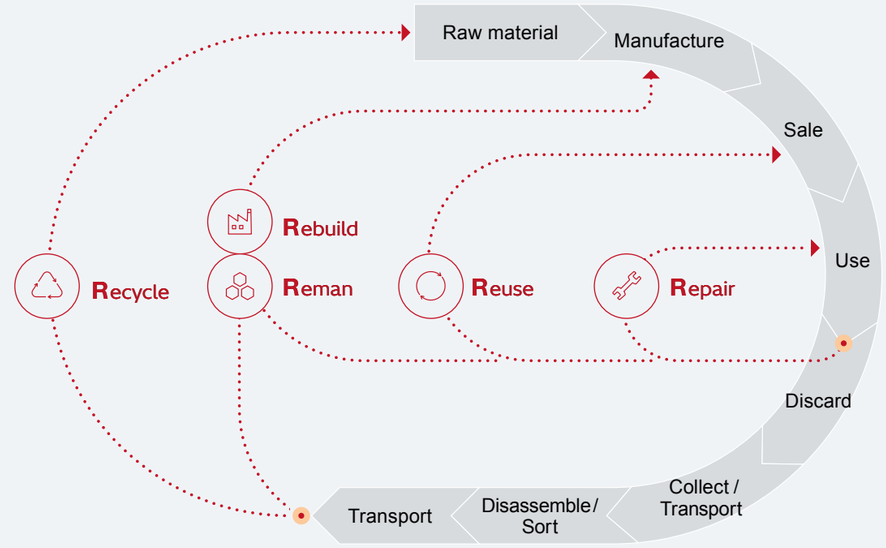
We connect equipment data with field expertise accumulated over many years through AI. Through a cycle of analysis and improvement, we support reliable equipment operation, greater energy efficiency, and higher productivity, creating new value for our customers.

Transforming Industry Globally For a Prosperous Society



Circulating Resources and Products through the 5Rs: Moving into the Next Lifecycle

Hitachi Industrial Equipment Systems promotes the 5Rs: Repair, Rebuild, Reman, Reuse, and Recycle.
By extending the useful life of products and parts and putting them back to use, we not only reduce resource consumption, waste, and CO_2 emissions, but also help ensure a reliable supply of products and parts extending lifetime value.



Rebuild

Restoring Key Units for Longer Use

We recover key air compressor units and restore them to same-as-new condition performance using proprietary processing and maintenance technologies. This enables customers to use their equipment for longer while helping reduce environmental impact.



Reman

Remanufacturing Products for the Next Lifecycle

Hitachi Industrial Equipment Systems Group companies recover used air compressors and remanufacture the entire product through disassembly, cleaning, parts replacement, and performance testing. By providing like-new performance and warranty coverage, they also contribute to the realization of a circular society.



Using Equipment Better and Longer, from Installation through Resource Recovery

Hitachi Industrial Equipment Systems connects products, data, and services to support customers throughout the entire equipment lifecycle, from installation and operation to predictive monitoring, maintenance, modernization, replacement, and resource recovery.
We optimize operation and maintenance according to equipment condition and usage, reducing unexpected shutdowns and wasted energy. This enables reliable, efficient operation over the long term.

Supporting Long-Term Stable Equipment Operation, from Installation through Maintenance, Renewal, and Resource Recovery

We provide services tailored to equipment condition and operating status throughout the lifecycle, from installation and use to predictive monitoring and analysis, maintenance and replacement, renewal, and resource recovery.
By leveraging product data, field expertise, AI, and digital technologies, we support reliable operation, energy savings, and reduced maintenance workloads. We help create an environment in which customers can use equipment longer and more efficiently while contributing to the effective use of resources.



Optimizing Operations with Digital Technologies

We support efficient operations through energy-saving proposals, automatic equipment optimization, and automatic control.

Supporting Stable Operations with Predictive Diagnostics

We detect early signs of failure to help reduce the risk of equipment shutdowns.

Forecasting Parts Demand to Improve Maintenance Efficiency

By linking with operating data to anticipate required parts and replacement timing, we support more efficient maintenance and a stable supply of parts.

Our Story

Toward the Next 100 Years

Next Stage

2025



Established Hitachi Industrial Equipment Systems India Pvt. Ltd. in India

2020s

Digital Transformation: Creating Value through Data and AI

2021



Acquired Telesis Technologies, Inc., strengthening capabilities in marking and data utilization

2023



Hitachi, Ltd. renamed Sullair and established Hitachi Global Air Power in the United States

2010s

A Sustainable Society: Energy Savings and Higher Efficiency

2016



Expanded the power distribution and control equipment and large air compressor businesses; established the Katsuta Works

2017



Established Hitachi Industrial Equipment (Suzhou) Compressor Co., Ltd. in China

2000s

Globalization: Supporting Industries Worldwide

1989



Established Hitachi Industrial Technology (Thailand), Ltd. in Thailand

2002



Hitachi Industrial Equipment Systems Co., Ltd. was established, integrating Group companies to form the current business structure

2002



Established Hitachi Industrial Equipment (Nanjing) Co., Ltd. in China

1960s

Rapid Economic Growth: Expanding into Air, Power, and Drive Systems

1944



Established the Shimizu Works, advancing the air compressor business

1963



Established the Narashino Works, strengthening motor and control technologies

1974



Established the Nakajo Works, expanding the production base

1900s

Japan's Industrialization: An Era Powered by Motors

1907



Established as the Tokyo Tsukudajima Machinery Works, later renamed the Kameido Works

1910



Laid the foundation for the motor business, originating from Hitachi's first product

Company Profile

Company Name	Hitachi Industrial Equipment Systems Co., Ltd.
Business Activities	Manufacture, sales, maintenance and services for industrial electrical equipment, system solutions, and related businesses
Representative	John Randall, Representative Director, President and CEO
Established	April 1, 2002
Capital	¥10 billion (100% owned by Hitachi, Ltd.)
Address	Sumitomo Fudosan Akihabara First Building, 1-5-1 Sotokanda, Chiyoda-ku, Tokyo

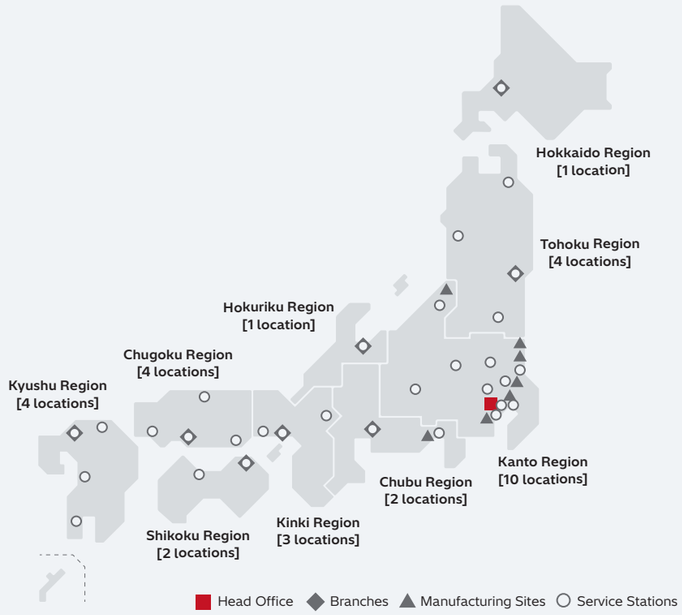
Hitachi Industrial Equipment Systems' Nationwide Business Infrastructure

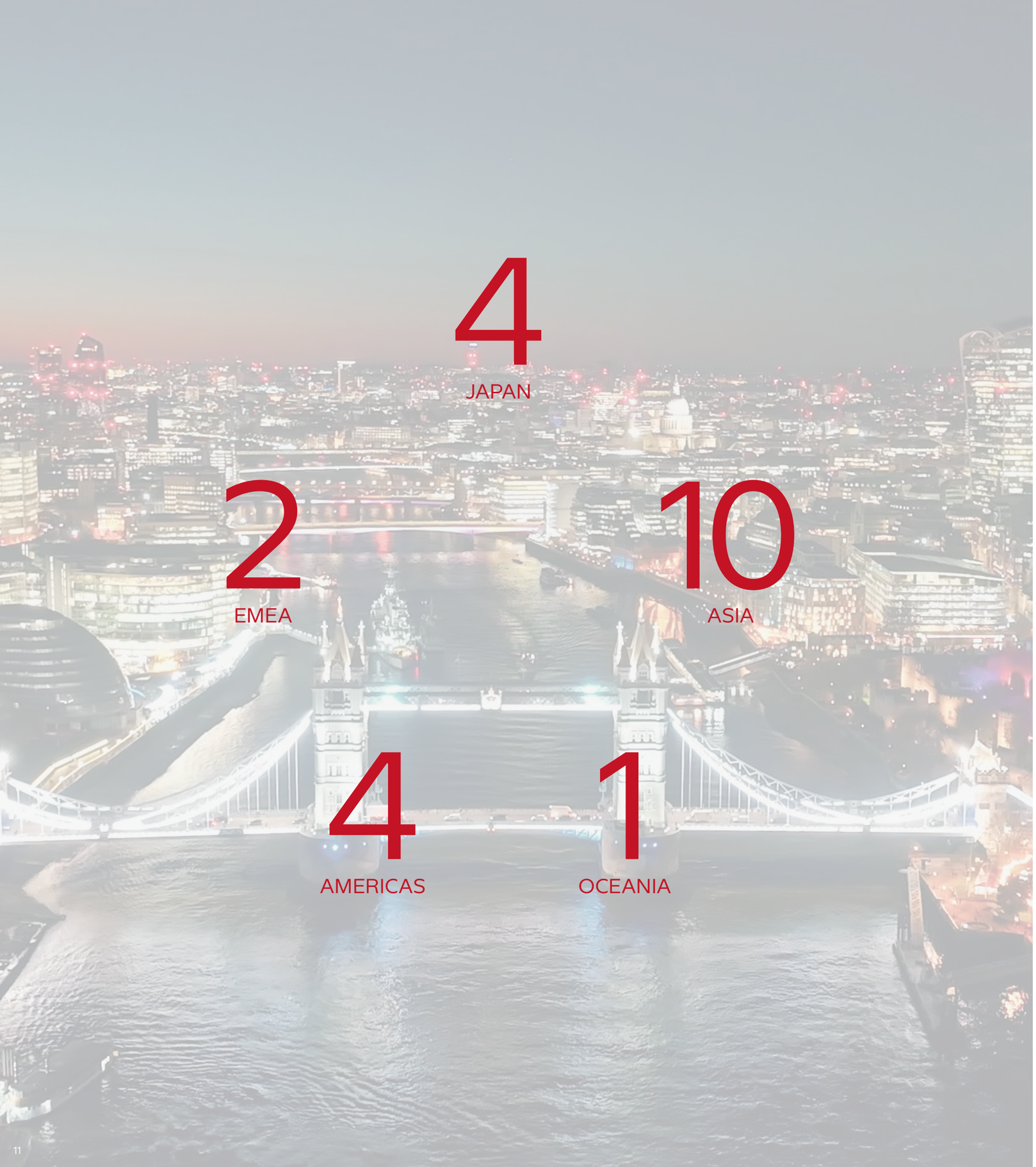
Through our nationwide network of locations, we support customers close to their operations. From manufacturing to post-installation maintenance and services, our local support teams help ensure reliable equipment performance.

8 Branches

7 Manufacturing Sites

31 Service Stations





Hitachi Industrial Equipment Systems' Expanding Global Business Footprint

Hitachi Industrial Equipment Systems operates around the world.
Drawing on our global network of locations, we provide products and services while addressing the challenges faced by each region and industry.
We continue to grow our business, helping advance manufacturing and strengthen social and industrial infrastructure worldwide.

Japan

Hitachi Industrial Equipment Systems Co., Ltd.
Hitachi KE Systems, Ltd.
Hitachi Industrial Equipment Techno-Service Co., Ltd.
Hitachi Industrial Equipment Green Tech Co., Ltd.

EMEA

Hitachi Industrial Equipment Systems Europe GmbH
Telesis Markiersysteme GmbH

Asia

Hitachi Global Air Power (Changshu) Co., Ltd.
Hitachi Global Air Power (Suzhou) Co., Ltd.
Hitachi Industrial Equipment (Malaysia) Sdn. Bhd.
Hitachi Industrial Equipment (Nanjing) Co., Ltd.
Hitachi Industrial Equipment China Co., Ltd.
Hitachi Industrial Equipment Systems India Pvt. Ltd.
Hitachi Industrial Technology (Thailand), Ltd.
Hitachi Soe Electric & Machinery Co., Ltd.
Shenzhen Sullair Asia Industrial Co., Ltd.
Tyden (Shanghai) Technology Ltd.

Americas

Hitachi Global Air Power US, LLC
Hitachi Industrial Equipment Mexico, SA. de C.V.
Hitachi Industrial Equipment & Solutions America, LLC
Telesis Technologies, Inc.

Oceania

Hitachi Global Air Power Australia Pty Ltd.

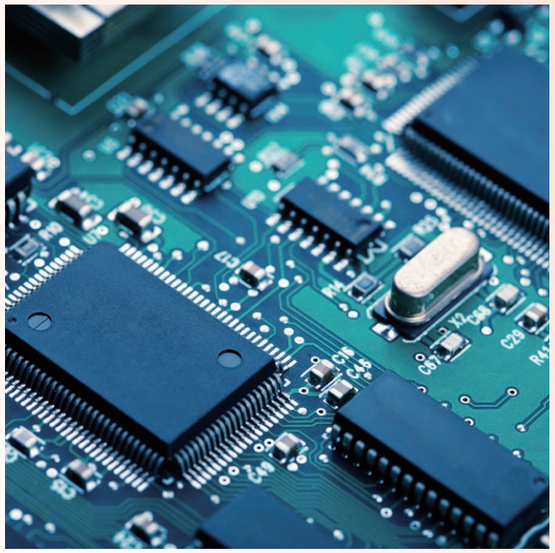
Industries We Serve



Pharmaceuticals and Healthcare



Automotive



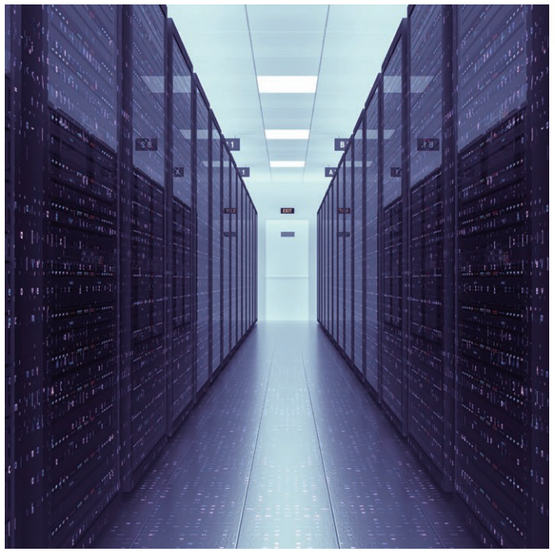
Semiconductor



Food and Beverage



Building Maintenance



Data Center



Power Plant



Steel Production

For more information, visit our website.

Hitachi Industrial Equipment Systems

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www.hitachi-ies.com

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